# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 10-Q

| (Mark One)  |  |
|---|--|
| [x] Quarterly report pursuant to Section 13 or 15(d) of the Securities E  | exchange Act of 1934   |
| For the quarterly period ended November 30, 2002 or   |  |
| [ ] Transition report pursuant to Section 13 or 15(d) of the Securities I   | Exchange Act of 1934   |
| For the transition period from to   |  |
| Commission file number: <u>0-7459</u>   |  |
| A. Schulm   | nan, Inc.  |
| (Exact Name of Registrant as  | Specified in its Charter)  |
| Delaware  | 34-0514850   |
| (State or Other Jurisdiction of Incorporation or Organization)  | (I.R.S. Employer Identification No.)                               |
| 3550 West Market Street, Akron, Ohio  | 44333  |
| (Address of Principal Executive Offices)  | (Zip Code)   |
| (330) 666-  | 3751   |
| (Registrant's Telephone Numb  | er, including Area Code)   |
| (Former Name, Former Address and Former Fi  | scal Year, if Changed Since Last Report)                           |
| Indicate by check mark whether the registrant (1) has filed all reports rec<br>Exchange Act of 1934 during the preceding 12 months (or for such short<br>and (2) has been subject to such filing requirements for the past 90 days. | ter period that the registrant was required to file such reports), |
| Yes <u>X</u> No   |  |
| Number of common shares outstanding as of December 31, 2002 – 20  | 9 471 393  |

## **TABLE OF CONTENTS**

| PART I — | · FINANCIAL | INFORMATION |  |
|----------|-------------|-------------|--|
|          |             |             |  |

ITEM 1 CONSOLIDATED FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF INCOME (Notes 1, 2 and 3)

CONSOLIDATED BALANCE SHEET (Notes 1, 2 and 3)

CONSOLIDATED STATEMENT OF CASH FLOWS (Notes 1, 2 and 3)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

<u>Item 2 — Management Discussion and Analysis</u>

<u>Item 3 — Quantitative and Qualitative Disclosure About Market Risk Item 4 – Controls and Procedures</u>

Part II — Other Information

<u>Item 4 — Submission of Matters to a Vote of Security Holders</u>

Item 6 — Exhibits and Reports on Form 8-K

**SIGNATURES** 

CHIEF EXECUTIVE OFFICER CERTIFICATION

CHIEF FINANCIAL OFFICER CERTIFICATION

# PART I — FINANCIAL INFORMATION

# ITEM 1 CONSOLIDATED FINANCIAL STATEMENTS

# $\label{eq:A.SCHULMAN,INC.} A. SCHULMAN, INC. \\ CONSOLIDATED STATEMENT OF INCOME (Notes 1, 2 and 3)$

(In thousands except per share data)

For the three months ended November 30,

|   |           | ,         |
|---|-----------|-----------|
|   | 2002      | 2001      |
|   | Una       | udited    |
| Net sales   | \$266,866 | \$238,148 |
| Interest and other income                               | 586       | 548       |
|   | 267,452   | 238,696   |
| Cost and expenses:                                      |           |           |
| Cost of sales   | 225,145   | 202,459   |
| Selling, general and administrative expenses            | 26,810    | 26,318    |
| Interest expense  | 1,200     | 1,453     |
| Foreign currency transaction gain                       | (518)     | (514)     |
| Minority interest                                       | 216       | 185       |
|   | 252,853   | 229,901   |
| Income before taxes                                     | 14,599    | 8,795     |
| Provision for U.S. and foreign income taxes (Note 9)    | 6,255     | 3,585     |
| Net income  | 8,344     | 5,210     |
| Less: Preferred stock dividends                         | (13)      | (13)      |
| Net income applicable to common stock                   | \$ 8,331  | \$ 5,197  |
| Weighted-average number of shares outstanding (Note 6): |           |           |
| Basic   | 29,463    | 29,213    |
| Diluted   | 29,962    | 29,213    |
| Earnings per share (Note 6):                            |           |           |
| Basic   | \$ 0.28   | \$ 0.18   |
| Diluted   | \$ 0.28   | \$ 0.18   |
|   |           |           |

# A. SCHULMAN, INC. CONSOLIDATED BALANCE SHEET (Notes 1, 2 and 3)

# (In thousands)

|  | November 30,<br>2002 | August 31,<br>2002 |
|--|----------------------|--------------------|
|  | Unaudited            |                    |
| Assets   |                      |                    |
| Current assets:  |                      |                    |
| Cash and cash equivalents (Note 4)                           | \$ 48,206            | \$ 63,984          |
| Short-term investments, at cost                              | 14,211               | _                  |
| Accounts receivable, less allowance for doubtful accounts of |                      |                    |
| \$7,546 at November 30, 2002 and \$6,912 at August 31, 2002  | 180,491              | 172,327            |
| Inventories, average cost or market, whichever is lower      | 173,307              | 169,719            |
| Prepaids, including tax effect of temporary differences      | 16,184               | 13,257             |
|  |                      |                    |
| Total current assets   | 432,399              | 419,287            |
| Other assets:  |                      |                    |
| Deferred charges, etc., including tax effect of temporary    |                      |                    |
| differences  | 8,991                | 8,826              |
| Goodwill (Note 10)   | 6,583                | 6,558              |
| Intangible assets (Note 10)                                  | 502                  | 545                |
|  |                      |                    |
|  | 16,076               | 15,929             |
| Property, plant and equipment, at cost:                      |                      |                    |
| Land and improvements  | 11,458               | 11,408             |
| Buildings and leasehold improvements                         | 104,747              | 103,536            |
| Machinery and equipment                                      | 256,437              | 254,431            |
| Furniture and fixtures                                       | 26,810               | 26,811             |
| Construction in progress                                     | 8,043                | 6,625              |
|  |                      |                    |
|  | 407,495              | 402,811            |
| Accumulated depreciation and investment grants of \$931 at   |                      |                    |
| November 30, 2002 and \$937 at August 31, 2002               | 231,983              | 225,695            |
|  | 177.510              | 177 116            |
|  | 175,512              | 177,116            |
|  | \$623,987            | \$612,332          |
|  | φυ25,707             | φ012,332           |

# A. SCHULMAN, INC. CONSOLIDATED BALANCE SHEET (Notes 1, 2 and 3)

# $(In\ thousands)$

|  | November 30,<br>2002 | August 31,<br>2002 |
|--|----------------------|--------------------|
|  | Unaudited            |                    |
| Liabilities and Stockholders' Equity   |                      |                    |
| Current liabilities:   |                      |                    |
| Current portion of long-term debt  | \$ 417               | \$ 413             |
| Accounts payable   | 73,633               | 71,107             |
| U.S. and foreign income taxes payable  | 4,749                | 6,751              |
| Accrued payrolls, taxes and related benefits   | 21,889               | 22,688             |
| Other accrued liabilities  | 22,038               | 17,373             |
| Total current liabilities  | 122,726              | 118,332            |
| Long-term debt   | 78,906               | 81,038             |
| Other long-term liabilities  | 44,950               | 43,471             |
| Deferred income taxes  | 8,341                | 6,957              |
| Minority interest  | 5,689                | 6,173              |
| Stockholders' equity (Note 5):   | ,                    |                    |
| Preferred stock, 5% cumulative, \$100 par value, authorized, issued and outstanding - 10,567 shares at November 30, 2002 and August 31, 2002 | 1,057                | 1,057              |
| Special stock 1,000,000 shares authorized none outstanding   | _                    | _                  |
| Common stock, \$1 par value<br>Authorized - 75,000,000 shares  |                      |                    |
| Issued - 38,680,613 shares at November 30, 2002 and 38,629,967 at August 31, 2002  | 38,681               | 38,630             |
| Other capital  | 52,630               | 51,974             |
| Accumulated other comprehensive income (Note 7)  | (29,455)             | (31,230)           |
| Retained earnings  | 466,584              | 462,270            |
| Treasury stock, at cost, 9,211,095 shares at<br>November 30, 2002 and August 31, 2002  | (164,231)            | (164,231)          |
| Unearned stock grant compensation  | (1,891)              | (2,109)            |
| Common stockholders' equity  | 362,318              | 355,304            |
| Total stockholders' equity   | 363,375              | 356,361            |
|  | \$ 623,987           | \$ 612,332         |

# ${\bf A.~SCHULMAN,\,INC.} \\ {\bf CONSOLIDATED~STATEMENT~OF~CASH~FLOWS~(Notes~1,~2~and~3)}$

# $(In\ thousands)$

For the three months ended November 30,

|   | 2002              | 2001     |
|---|-------------------|----------|
|   | Unau              | dited    |
| Provided from (used in) operating activities:           |                   |          |
| Net income  | \$ 8,344          | \$ 5,210 |
| Items not requiring the current use of cash:            |                   |          |
| Depreciation  | 6,117             | 5,568    |
| Non-current deferred taxes                              | 1,185             | 2,673    |
| Foreign pension and other deferred compensation         | 734               | 722      |
| Postretirement benefit obligation                       | 249               | 361      |
| Changes in working capital:                             |                   |          |
| Accounts receivable                                     | (7,167)           | (1,643)  |
| Inventories   | (2,793)           | 7,667    |
| Prepaids  | (168)             | (1,290)  |
| Accounts payable  | 2,267             | 3,348    |
| Income taxes  | (3,044)           | 2,703    |
| Accrued payrolls and other accrued liabilities          | 3,119             | 3,600    |
| Changes in other assets and other long-term liabilities | (794)             | 601      |
|   |                   | <u> </u> |
| Net cash provided from operating activities             | 8,049             | 29,520   |
|   |                   |          |
| Provided from (used in) investing activities:           |                   |          |
| Expenditures for property, plant and equipment          | (4,050)           | (7,286)  |
| Disposals of property, plant and equipment              | 77                | 457      |
| Short term investments                                  | (14,199)          | _        |
| Net cash used in investing activities                   | (18,172)          | (6,829)  |
| The cash ases in investing activities                   | (10,11 <b>2</b> ) | (0,02)   |
| Provided from (used in) financing activities:           |                   |          |
| Cash dividends paid                                     | (4,017)           | (3,995)  |
| Notes payable   |                   | (308)    |
| Reduction in long-term debt                             | (2,143)           | (5,130)  |
| Minority interest                                       | (484)             | 185      |
| Exercise of stock options                               | 707               | _        |
| •   |                   |          |
| Net cash used in financing activities                   | (5,937)           | (9,248)  |
| Effect of exchange rate changes on cash                 | 282               | (4,376)  |
| Effect of exchange rate changes on easi                 |                   | (1,570)  |
| Net increase (decrease) in cash and cash equivalents    | (15,778)          | 9,067    |
| Cash and cash equivalents at beginning of period        | 63,984            | 52,586   |
|   |                   |          |
| Cash and cash equivalents at end of period              | \$ 48,206         | \$61,653 |
|   |                   |          |

(1) The Company's accounting policy regarding revenue recognition is to recognize revenue when products are shipped to unaffiliated customers.

The Company provides tolling services as a fee for processing of material provided and owned by customers. On some occasions, the Company is required to provide certain amounts of its materials, such as additives or packaging. These materials are charged to the customer as an addition to the tolling fees. The only amounts recorded as revenue related to tolling are the processing fees and the charges related to materials provided by the Company.

The accounting policies for the periods presented are the same as described in Note 1 – Summary of Significant Accounting Policies to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the fiscal year ended August 31, 2002.

- (2) The results of operations for the three months ended November 30, 2002 are not necessarily indicative of the results expected for the year ended August 31, 2003.
- (3) The interim financial statements furnished reflect all adjustments, which are, in the opinion of management, necessary to a fair presentation of the results of the interim period presented. All such adjustments are of a normal recurring nature.
- (4) All highly liquid investments purchased with a maturity of three months or less are considered to be cash equivalents. Such investments amounted to \$26,287,000 at November 30, 2002 and \$35,824,000 at August 31, 2002.

(5) A summary of the stockholders' equity section for the three months ended November 30, 2002 and 2001 is as follows:

## (In thousands) (Unaudited)

|  | Preferred<br>Stock | Common<br>Stock | Other<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income | Retained<br>Earnings | Treasury<br>Stock | Unearned<br>Stock Grant<br>Compensation | Total<br>Stockholders'<br>Equity |
|--|--------------------|-----------------|------------------|---|----------------------|-------------------|---|----------------------------------|
| Balance at September 1, 2002   | \$1,057            | \$38,630        | \$51,974         | \$(31,230)                                      | \$462,270            | \$(164,231)       | \$(2,109)                               | \$356,361                        |
| Comprehensive income   |                    |                 |                  |   |                      |                   |   |                                  |
| Net income   | _                  | _               | _                | _   | 8,344                | _                 | _                                       |                                  |
| Foreign currency translation adjustment  | _                  | _               |                  | 1,775   |                      | _                 | _                                       | 10.110                           |
| Total comprehensive incomprehensive incomprehe |                    |                 |                  |   |                      |                   |   | 10,119                           |
| Preferred, \$1.25 per share  | _                  | _               | _                | _   | (13)                 | _                 | _                                       | (13)                             |
| Common, \$.135 per share   | _                  | _               |                  | _   | (4,017)              | _                 | _                                       | (4,017)                          |
| Stock options exercised  | _                  | 51              | 656              | _   | _                    | _                 | _                                       | 707                              |
| Amortization of restricted stock   |                    |                 |                  |   |                      |                   | 218                                     | 218                              |
| Balance at November 30, 2002   | \$1,057            | \$38,681        | \$52,630         | \$(29,455)                                      | \$466,584            | \$(164,231)       | \$(1,891)                               | \$363,375                        |
|  |                    |                 |                  |   |                      |                   |   |                                  |

# (In thousands) (Unaudited)

|   | Preferred<br>Stock | Common<br>Stock | Other<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income | Retained<br>Earnings | Treasury<br>Stock | Unearned<br>Stock Grant<br>Compensation | Total<br>Stockholders'<br>Equity |
|---|--------------------|-----------------|------------------|---|----------------------|-------------------|---|----------------------------------|
| Balance at September 1, 2001            | \$1,057            | \$38,424        | \$48,504         | \$(44,945)                                      | \$446,142            | \$(164,231)       | \$(2,872)                               | \$322,079                        |
| Comprehensive income                    |                    |                 |                  |   |                      | _                 | _                                       |                                  |
| Net income                              | _                  | _               | _                | _   | 5,210                | _                 | _                                       |                                  |
| Foreign currency translation adjustment | _                  | _               | _                | (3,828)   | _                    | _                 | _                                       |                                  |
| Total comprehensive income              |                    |                 |                  |   |                      |                   |   | 1,382                            |
| Cash dividends paid or accrued:         |                    |                 |                  |   |                      |                   |   |                                  |
| Preferred, \$1.25 per share             | _                  | _               | _                | _   | (13)                 | _                 | _                                       | (13)                             |
| Common, \$.135 per share                | _                  | _               | _                | _   | (3,981)              |                   | _                                       | (3,981)                          |
| Amortization of restricted stock        | _                  | _               | _                | _   | _                    | _                 | 213                                     | 213                              |
| Balance at November 30, 2001            | \$1,057            | \$38,424        | \$48,504         | \$(48,773)                                      | \$447,358            | \$(164,231)       | \$(2,659)                               | \$319,680                        |

(6) Basic earnings per share is computed by dividing income available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution that could occur if common stock equivalents were exercised and then shared in the earnings of the company.

During the three months ended November 30, 2002, no shares were repurchased by the Company under its existing repurchase authorization of 1.7 million shares. The Company may repurchase additional common stock in fiscal year 2003 subject to market conditions.

(7) The components of Accumulated Other Comprehensive Income is as follows:

### (In thousands)

|                                      | November 30,<br>2002 | August 31,<br>2002 |
|--------------------------------------|----------------------|--------------------|
| Foreign currency translation         | \$29,253             | \$31,028           |
| Minimum pension liability adjustment | 202                  | 202                |
|                                      |                      |                    |
|                                      | \$29,455             | \$31,230           |
|                                      |                      |                    |

(8) The Company is engaged in the sale of plastic resins in various forms, which are used as raw materials by its customers. The Company operates in two geographic business segments, North America and Europe. A reconciliation of segment income to consolidated income before tax is presented below.

### (In thousands) (Unaudited)

|   | North<br>America | Europe    | Interest<br>Expense, net | Consolidated      |
|---|------------------|-----------|--------------------------|-------------------|
| Three months ended November 30, 2002      |                  |           |                          |                   |
| Sales to unaffiliated customers           | \$99,871         | \$166,995 | \$ <u> </u>              | \$266,866         |
| Gross Profit                              | \$11,317         | \$ 30,404 | \$ —                     | \$ 41,721         |
| Operating income (loss)                   | \$(1,739)        | \$ 17,040 | \$                       | \$ 15,301         |
| Interest expense, net                     | _                | _         | (702)                    | (702)             |
| Income (loss) before taxes                | \$ (1,739)       | \$ 17,040 | \$(702)                  | \$ 14,599         |
| Three months ended November 30, 2001      |                  |           |                          |                   |
| Sales to unaffiliated customers           | \$94,124         | \$144,024 | \$ <u> </u>              | \$238,148         |
| Gross Profit                              | \$12,852         | \$ 22,837 | \$ —                     | \$ 35,689         |
| Operating income<br>Interest expense, net | \$ 237           | \$ 9,516  | \$ —<br>(958)            | \$ 9,753<br>(958) |
| Income before taxes                       | \$ 237           | \$ 9,516  | \$(958)                  | \$ 8,795          |

The majority of the Company's sales for the quarter ended November 30, 2002 can be classified into four primary product families. The approximate percentage of consolidated sales for these product families is as follows:

| Product Family                  | Percentage of<br>Sales for the<br>quarter ended<br>November 30,<br>2002 |
|---------------------------------|---|
| Color and additive concentrates | 35%   |
| Polyolefins                     | 26  |
| Engineered compounds            | 26  |
| Polyvinyl chloride (PVC)        | 6   |
| Other                           | 7   |
|                                 |   |
|                                 | 100%  |
|                                 | _   |

- (9) The effective tax rate of 42.8% for the three months ended November 30, 2002 and 40.8% for the three months ended November 30, 2001 is greater than the statutory rate of 35% primarily because no tax benefit is available or has been recognized on losses in the United States.
- (10) On September 1, 2001 the Company adopted the provisions of SFAS No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 requires that all business combinations be accounted for by the purchase method and that certain acquired intangible assets be recognized as assets apart from goodwill. SFAS No. 142 provides that goodwill should not be amortized but instead be tested for impairment annually at the reporting unit level. In accordance with SFAS No. 142, the Company completed a transitional goodwill impairment test during the second quarter of fiscal 2002, which resulted in no impairment loss being recognized upon adoption. The Company also conducts a formal impairment test of goodwill at the reporting unit level on an annual basis and between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value.

Accumulated amortization for intangibles was approximately \$573,000 and \$520,000 at November 30, 2002 and August 31, 2002, respectively. The amortization expense for intangibles was approximately \$48,000 and \$50,000 for the three months ended November 30, 2002 and 2001, respectively. The Company does not anticipate any significant changes in amortization expense for intangibles in future periods.

- (11) On September 1, 2002 the Company adopted the provisions of SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS 144"), which addresses financial accounting and reporting for the impairment or disposal of long-lived assets. SFAS 144 applies to all long-lived assets, including discontinued operations, and develops one accounting model for long-lived assets to be disposed of by sale. The adoption of SFAS 144 did not have a material impact on the Company's financial position or results of operations.
- (12) On September 1, 2002 the Company adopted the provisions of SFAS No. 143, "Accounting for Asset Retirement Obligations" ("SFAS 143"), which addresses the recognition and remeasurement of obligations associated with the retirement of tangible long-lived assets and the associated asset retirement cost. The adoption of SFAS 143 did not have a material impact on the Company's financial position or results of operations.

### Item 2 — Management Discussion and Analysis

### Results of Operations

Net sales for the fiscal 2003 first quarter were \$266.9 million, an increase of 12.1% from the comparable period in 2002. A comparison of net sales by business segment is as follows:

| Sales         | (in thousands) |           |          |  |  |  |
|---------------|----------------|-----------|----------|--|--|--|
|               | 2003           | 2002      | Increase |  |  |  |
| Europe        | \$166,995      | \$144,024 | \$22,971 |  |  |  |
| North America | 99,871         | 94,124    | 5,747    |  |  |  |
|               | \$266,866      | \$238,148 | \$28,718 |  |  |  |

The two largest markets served by the Company are the packaging and automotive markets. For the quarter ended November 30, 2002, approximately 41% of net sales were derived from the packaging market. Net sales to the automotive market accounted for approximately 22% of the total sales in the quarter ended November 30, 2002.

The majority of the Company's sales for the fiscal year 2003 quarter can be classified into four primary product families. The approximate percentage of consolidated sales for these product families is as follows:

|                                 | Percentage of Sales For three months ended |
|---------------------------------|--|
| Product Family                  | November 30, 2002                          |
| Color and Additive Concentrates | 35%  |
| Polyolefins                     | 26   |
| Engineered Compounds            | 26   |
| Polyvinyl Chloride (PVC)        | 6  |
| Other                           | 7  |
|                                 |  |
|                                 | 100%                                       |

The translation effect of foreign currencies, primarily the strong Euro, increased sales by \$12.6 million in 2003.

An analysis of the percentage increase in 2003 sales are as follows:

|                              | Increase |
|------------------------------|----------|
| Tonnage                      | 4.2%     |
| Translation Effect           | 5.3      |
| Price / Mix                  | 2.6      |
|                              |          |
| Percentage Increase in Sales | 12.1%    |
|                              |          |

European tonnage increased 1.6% for 2003 due to continuing strong demand for film and packaging products and capacity increases in France and Germany. North America tonnage was up 9% for the quarter due to improved demand and an increase in the sale of commodity products.

A comparison of gross profit dollars and percentages by business segment for the 2003 and 2002 quarters are as follows:

|                 | (in thousands) |                       |           |        |  |
|-----------------|----------------|-----------------------|-----------|--------|--|
|                 |                | Increase / (Decrease) |           |        |  |
|                 | 2003           | 2002                  | <b>\$</b> | %      |  |
| Gross Profit \$ |                |                       |           |        |  |
| Europe          | \$30,404       | \$22,837              | \$ 7,567  | 33.1   |  |
| North America   | 11,317         | 12,852                | (1,535)   | (11.9) |  |
|                 |                |                       |           |        |  |
|                 | \$41,721       | \$35,689              | \$ 6,032  | 16.9   |  |
| Gross Profit %  |                |                       |           |        |  |
| Europe          | 18.2           | 15.9                  |           |        |  |
| North America   | 11.3           | 13.7                  |           |        |  |
|                 |                |                       |           |        |  |
|                 | 15.6           | 15.0                  |           |        |  |

European margins and gross profits were up from the same period last year due to continuing strong demand for film and packaging products.

North American gross profit margins declined to 11.3% from 13.7% last year due to higher resin prices, continuing competitive pressures and weak demand for value-added engineered products.

A comparison of capacity utilization levels for the quarter is as follows:

|               | 2003 | 2002 |
|---------------|------|------|
| Europe        | 82%  | 89%  |
| North America | 81%  | 79%  |
| Worldwide     | 81%  | 84%  |

European capacity utilization declined, primarily due to the addition of four new manufacturing lines in the second half of fiscal 2002. North American utilization was slightly higher than last year.

A comparison of operating income by business segment for the 2003 and 2002 quarters is as follows:

|                          | (in thousands) |         |                       |  |
|--------------------------|----------------|---------|-----------------------|--|
|                          |                |         | Increase / (Decrease) |  |
| Operating income (loss): | 2003           | 2002    | in Income             |  |
| Europe                   | \$17,040       | \$9,516 | \$ 7,524              |  |
| North America            | (1,739)        | 237     | (1,976)               |  |
| Interest expense, net    | (702)          | (958)   | 256                   |  |
|                          |                |         |                       |  |
|                          | \$14,599       | \$8,795 | \$ 5,804              |  |

The operating income improvement in Europe was due to higher profit margins, an increase in tonnage compared to the 2002 quarter and the positive impact of the Euro. North American operating income declined due to lower margins, continuing competitive price pressure, and weak demand for value-added engineered products.

Selling, general and administrative expenses for the 2003 quarter were up 1.9% or \$0.5 million compared to 2002, primarily due to the translation effect of the Euro.

Interest expense declined in the 2003 quarter, mainly due to lower interest rates and borrowings.

Foreign currency transaction gains were primarily due to changes in the value of currencies in major areas where the Company operates. The majority of the gain in the 2003 quarter relates to changes in the value of the U.S. dollar compared with the Mexican peso.

Minority interest represents a 30% equity position of Mitsubishi Chemical MKV Company in a partnership with the Company and a 35% equity position of P.T. Prima Polycon Indah in an Indonesian joint venture with the Company.

The effective tax rate of 42.8% in fiscal year 2003 and 40.8% in fiscal year 2002 is greater than the statutory rate of 35% primarily because no tax benefit is available or has been recognized on losses in the United States.

The translation effect of foreign currencies increased net income by \$0.9 million or \$0.03 per share for the quarter ended November 30, 2002.

There was an improvement in fiscal 2003 first quarter earnings over the comparable period last year. Nevertheless, the economic environment continues to be difficult and extremely competitive. The Company's second fiscal quarter is normally weaker than its first quarter due to the traditional holiday season in December. The Company has recently noted pressure on margins and other uncertainties that indicate some potential market softening, especially in North America. The Company's European order levels remain quite good and the higher value of the Euro will continue to have a positive impact on earnings.

At this time, the Company expects that fiscal 2003 second quarter earnings should be in the range of \$0.15 to \$0.18 per share, compared with net income of \$0.15 per share for last year's second quarter.

### **Critical Accounting Policies**

The Company has identified critical accounting policies that, as a result of the judgments, uncertainties, and the operations involved, could result in material changes to its financial condition or results of operations under different conditions or using different assumptions. The Company's most critical accounting policies relate to the allowance for doubtful accounts, inventory reserves and interim provisions for income taxes.

Management records an allowance for doubtful accounts receivable based on the careful monitoring of the current and projected credit quality of the Company's customers, historical experience, customer payment history, expected trends and other factors that affect collectibility. Changes in these factors or changes in economic circumstances could result in changes to the allowance for doubtful accounts

Management establishes an inventory reserve based on historical experience and amounts expected to be realized for slow-moving and obsolete inventory. The Company monitors its slow-moving and obsolete inventory on a quarterly basis and makes adjustments as considered necessary. The proceeds from the sale or disposition of these inventories may differ from the net recorded amount.

The Company's quarterly provision for income taxes involves a significant amount of judgment by management. Quarterly, the provision for income taxes is based upon actual year to date results plus an estimate of pretax income for the remainder of the year. This provision is impacted by the income and tax rates of the countries where the Company operates. A change in the geographical source of the Company's income can have a significant effect on the tax rate.

### **Liquidity and Capital Resources**

|                           | (                 | (in millions)   |          |  |
|---------------------------|-------------------|-----------------|----------|--|
|                           | November 30, 2002 | August 31, 2002 | % Change |  |
| Cash and Cash Equivalents | 48.2              | 64.0            | (24.7)%  |  |
| Working Capital           | 309.7             | 301.0           | 2.9      |  |
| C 1                       | 78.9              | 81.0            | (2.6)    |  |
| Long-Term Debt            |                   | 356.4           | \ , ,    |  |
| Stockholders' Equity      | 363.4             | 330.4           | 2.0      |  |

Cash provided from operations was \$8.0 million compared with \$29.5 million in the same quarter last year. The decrease was the result of a higher level of inventories and trade receivables to support higher sales levels.

As of November 30, 2002, the current ratio was 3.5 to 1 and working capital was \$309.7 million. Accounts receivable and inventories increased \$8.1 million and \$3.6 million respectively. Accounts receivable and inventories were higher as of November 30, 2002, compared with August 31, 2002, primarily to support higher sales levels and because of the translation effect of foreign currencies which increased the combined balances by \$1.9 million.

The Company's cash and cash equivalents decreased \$15.8 million, or 24.7% from August 31, 2002. The cash decreased primarily due to an increase of \$14.2 million in short-term investments. Currently, the Company intends to use the short-term investments towards its plan to repatriate 22 million Euros as dividends during fiscal 2003. These funds will be used to reduce long-term debt and for other working capital requirements.

During the quarter ended November 30, 2002, the Company repatriated approximately \$6.6 million as dividends from its foreign subsidiaries. The cash was used to repay long-term debt and for other working capital requirements. The Company reduced long-term debt by \$2.1 million. Total long-term debt declined to \$78.9 million as of November 30, 2002.

Capital expenditures for the quarter ended November 30, 2002 were \$4.0 million. The largest amount of capital expenditures occurred in the United States, Indonesia, France, Belgium and Italy. The expenditures were for enhancements to existing equipment, additional warehousing in France and a new manufacturing line in Indonesia. The Company anticipates capital expenditures for fiscal 2003 will be approximately \$25.0 million, depending on the progress of each project.

The ratio of long-term liabilities to capital was 25.4% at November 30, 2002 and 25.9% at August 31, 2002. This ratio is calculated by dividing the sum of long-term debt and other long-term liabilities by the sum of total stockholders' equity, long-term debt and other long-term liabilities. The primary factors contributing to this decrease were increased earnings, foreign currency translation, issuance of common stock from the exercise of options and a decline of \$2.1 million in borrowings under the revolving credit agreement.

The Company has a \$130,000,000 revolving credit agreement which expires in October 2005. Under terms of the agreement, the Company is required to satisfy certain financial and operating covenants including leverage ratio, interest coverage ratio and capitalization ratio. The revolving credit agreement is unsecured.

The Company has an outstanding private placement of \$50,000,000 in Senior Notes due in 2009. The interest rate is fixed at 7.27% and is payable quarterly with principal due upon maturity in 2009. In 1999, the Company completed an interest rate lock in order to reduce the interest cost over the life of the notes. Proceeds from this transaction totaling \$630,000 have been deferred and are being amortized over the life of the loan, effectively reducing the annual interest rate from 7.27% to 7.14%. Under this agreement, as of November 30, 2002, approximately \$44 million of retained earnings was available for the payment of cash dividends. The Company's latest review of the covenants under these agreements indicate no defaults or any non-compliance with their covenants.

The Company leases certain land and buildings for its European segment under a capital lease. The total amount due on this capital lease at November 30, 2002 is \$1.0 million.

Aggregate maturities of long-term debt and capital lease obligations subsequent to November 30, 2002 are presented below:

|                           |          | (in thousands)      |              |              |                  |
|---------------------------|----------|---------------------|--------------|--------------|------------------|
|                           | Total    | Less than<br>1 year | 1-3<br>years | 4-5<br>years | After 5<br>years |
| Long-term Debt            | \$78,303 | \$126               | \$28,177     | \$ —         | \$50,000         |
| Capital Lease Obligations | 1,020    | 291                 | 581          | 148          |                  |
|                           | \$79,323 | \$417               | \$28,758     | \$148        | \$50,000         |

Operating lease information is provided in footnote 11 of the Company's Annual Report. The only significant change to this information is the addition of an operating lease with aggregate future minimum rentals of approximately \$1.0 million payable ratably over three years.

The Company's outstanding commercial commitments at November 30, 2002 are not material to the Company's financial position, liquidity or results of operations.

The Company has declared and paid a quarterly cash dividend of \$.135 per share during the November 2002 quarter totaling \$4.0 million. Cash flow from operations has been sufficient to fund the payment of these dividends.

During the quarter ended November 30, 2002, the Company did not repurchase any shares of its common stock. Approximately 1.7 million shares remain under a six million-share authorization approved by the Board of Directors in August 1998. The Company may repurchase additional common stock in fiscal year 2003 subject to market conditions. For the quarter ended November 30, 2002, 50,646 common shares were issued upon the exercise of employee stock options. The total amount received from the exercise of these options was \$0.7 million.

The assets and liabilities of the Company's foreign subsidiaries are translated into U.S. dollars using current exchange rates. Income statement items are translated at average exchange rates prevailing during the period. The resulting translation adjustments are recorded in the "accumulated other comprehensive income" account in stockholders' equity. The weakening of the U.S. dollar during the quarter ended November 30, 2002 increased this account by \$1.8 million.

#### **New Accounting Pronouncements**

In June 2001, the Financial Accounting Standards Board (the "FASB") issued SFAS No. 143, "Accounting for Asset Retirement Obligations" ("SFAS 143"), which addresses the recognition and remeasurement of obligations associated with the retirement of tangible long-lived assets and the associated asset retirement cost. The provisions of SFAS 143 were adopted by the Company effective September 1, 2002. The adoption of SFAS 143 did not have a material impact on the Company's financial position or results of operations.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS 144"), which addresses financial accounting and reporting for the impairment or disposal of long-lived assets. SFAS 144 applies to all long-lived assets, including discontinued operations, and develops one accounting model for long-lived assets to be disposed of by sale. This Statement supersedes SFAS 121, "Accounting for the Impairment of Long-lived Assets and for Long-lived Assets to be Disposed of" ("SFAS 121") and the accounting and reporting provisions of APB No. 30, "Reporting the Results of Operations – Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions" ("APB30"), for the disposal of a segment of a business. The provisions of SFAS 144 were adopted by the Company effective September 1, 2002. The adoption of

SFAS 144 did not have a material impact on the Company's financial position or results of operations.

In July 2002, the FASB issued SFAS No. 146 ("SFAS 146"), "Accounting for Costs Associated with Exit or Disposal Activities." SFAS 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred and establishes that fair value is the objective for initial measurement of the liability. This statement is effective for exit or disposal activities initiated after December 31, 2002. The adoption of SFAS 146 did not have a material impact on the Company's financial position or results of operations.

#### **Cautionary Statements**

Statements in this report which are not historical facts are forward-looking statements which involve risks and uncertainties and actual events or results could differ materially from those expressed or implied in this report. These "forward-looking statements" are based on currently available information. They are also inherently uncertain, and investors must recognize that events could turn out to be significantly different from what we had expected. Examples of such uncertainties include, but are not limited to, the following:

- Worldwide and regional economic, business and political conditions
- Fluctuations in the value of currencies in major areas where the Company operates, i.e. the U.S. dollar, Euro, U.K. pound sterling, Canadian dollar, Mexican peso and Indonesian rupiah, etc.
- Fluctuations in prices of plastic resins and other raw materials
- Changes in customer demand and requirements

### <u>Item 3 — Quantitative and Qualitative Disclosure About Market Risk</u>

The company enters into forward exchange contracts to reduce its exposure to fluctuations in related foreign currencies. These contracts are with major financial institutions and the risk of loss is considered remote. The total value of open

contracts and any risk to the Company as a result of these arrangements is not material to the Company's financial position, liquidity or results of operations.

#### <u>Item 4 – Controls and Procedures</u>

Within 90 days prior to the date of this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-14(c) and 15d-14(c)). Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective to ensure information required to be disclosed in the Company's reports that it files under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms. There have been no significant changes in the Company's internal controls or in other factors which could significantly affect internal controls subsequent to the date the Company carried out its evaluation.

### Part II — Other Information

Items 1 through 3 and 5 are not applicable or the answer to such items is negative; therefore, the items have been omitted and no reference is required in this Report.

### <u>Item 4 — Submission of Matters to a Vote of Security Holders</u>

- (a) The Company's annual meeting of stockholders was held on December 5, 2002.
- (b) The following Class I Directors were elected at such annual meeting, each for a three-year term expiring in 2005:

Willard R. Holland Dr. Peggy Miller John B. Yasinsky

Continuing Class II Directors serving until the 2003 annual meeting of stockholders:

James S. Marlen Rene C. Rombouts Robert A. Stefanko

Continuing Class III Directors serving until the 2004 annual meeting of stockholders:

Terry L. Haines Dr. Paul Craig Roberts James A. Karman Joseph M. Gingo

- (c) The following matters were voted on at the annual meeting of stockholders:
  - (1) Election of Class I Directors:

| Director Name      | Votes For  | Abstentions |
|--------------------|------------|-------------|
| Willard R. Holland | 22,669,345 | 2,666,078   |
| Dr. Peggy Miller   | 21,973,687 | 3,361,736   |
| John B. Yasinsky   | 23,159,728 | 2,175,695   |

(2) Adoption of the A. Schulman, Inc. 2002 Equity Incentive Plan:

| Votes For Votes Against |           | Votes Against Abstentions |           |
|-------------------------|-----------|---------------------------|-----------|
| 13,882,628              | 5,664,143 | 2,419,445                 | 3,369,207 |

(3) Ratification of the selection of independent accountants for the fiscal year ending August 31, 2003:

| Votes For  | Votes Against | Abstentions | Broker<br>Non-Votes |
|------------|---------------|-------------|---------------------|
| 24,392,848 | 933,836       | 8,739       | 0                   |

(4) Stockholder proposal to cause the Company to hire a proxy advisory firm:

| Votes For | or Votes Against Abstentions |         | Broker<br>Non-Votes |  |
|-----------|------------------------------|---------|---------------------|--|
| 638,544   | 21,221,778                   | 105,896 | 3,369,205           |  |

# <u>Item 6 — Exhibits and Reports on Form 8-K</u>

(a) Exhibits None

## (b) Reports on Form 8-K

No Reports on Form 8-K have been filed during the quarter for which this Report is filed.

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: January 14, 2003 A. Schulman, Inc.

(Registrant)

# /s/ R.A. STEFANKO

R. A. Stefanko, Executive Vice President—Finance & Administration (Signing on behalf of Registrant as a duly authorized officer of Registrant and signing as the Principal Financial Officer of Registrant)

#### CHIEF EXECUTIVE OFFICER CERTIFICATION

### I, Terry L. Haines, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of A. Schulman, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: January 14, 2003

/s/ Terry L. Haines

Terry L. Haines President and Chief Executive Officer

#### CHIEF FINANCIAL OFFICER CERTIFICATION

### I, Robert A. Stefanko, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of A. Schulman, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
  - a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) Presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: January 14, 2003

/s/ R. A. Stefanko

Robert A. Stefanko
Executive Vice President —
Finance and Administration and
Chief Financial Officer